## METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY CONSOLIDATED FINANCIAL STATEMENTS

Year Ended December 31, 2011

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### Independent Auditor's Report

To the Board of Directors of **Metafoundation dba Post Carbon Institute** Santa Rosa, California

I have audited the accompanying consolidated statement of financial position of Metafoundation dba Post Carbon Institute (the "Institute"), an Oregon nonprofit corporation, and its subsidiary, Post Carbon Incorporated, a California corporation, as of December 31, 2011, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Institute's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Institute and its subsidiary as of December 31, 2011, and the changes in their net assets and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Noe and Company

Oakland, California March 19, 2012

# METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION December 31, 2011

#### Assets

Current Assets:	
Cash	\$ 545,864
Accounts Receivable	26,755
Prepaid Expenses	18,598
Total Current Assets	591,217
Property and Equipment:	
Computer	25,072
Software	431
Furniture and Equipment	9,986
	35,489
Less: Accumulated Depreciation	(28,263)
Net Property and Equipment	7,226
Deposits	1,800
Total Assets	\$600,243
Liabilities and Net Assets	
Current Liabilities:	
Accounts Payable	\$ 10,086
Accrued Vacation	28,304
Total Current Liabilities	38,390
Total Liabilities	38,390
Net Assets:	
Unrestricted	561,853
Total Net Assets	561,853
Total Liabilities and Net Assets	\$600,243

# METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY CONSOLIDATED STATEMENT OF ACTIVITIES Year Ended December 31, 2011

	Unrestricted	Temporarily Restricted	_Total_
Support and Revenues:			
Foundation and Community Grants	\$ 809,250		\$ 809,250
Contributions	86,206		86,206
Publication revenue	71,360		71,360
Fees and Other Income	62,148		62,148
Investment Income	1,342		1,342
Net Assets Released from Restrictions	10,000	\$ (10,000)	-
Total Support and Revenues	1,040,306	(10,000)	1,030,306
Expenses:			
Program Services:			
Setting the Agenda	286,191		286,191
Changing the Conversation	326,333		326,333
The Resilience Network	18,743		18,743
Supporting Transition	108,008		108,008
Post Carbon Incorporated	838		838
Total Program Services	740,113		740,113
Supporting Services:			
General and Administrative	108,067		108,067
Fundraising	97,707		97,707
Total Supporting Services	205,774		205,774
Total Expenses	945,887		945,887
Change in Net Assets	94,419	(10,000)	84,419
Net Assets, Beginning of the Year	467,434	10,000	477,434
Net Assets, End of the Year	\$561.853	\$	\$561,853

METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
Year Ended December 31, 2011

Salaries         \$ 143,963           Payroll Taxes         12,322           Benefits         15,831           Total Personnel Costs         172,116           Adversising and Marketing         2,981           Bank/Credit Card Charges         2,981           Conference and Meeting         2,981           Contract Services         91,131           Depreciation         1,825           Grants and Awards         1,825           Insurance         0ffice Expenses	S 180,919 14,741 18,740 214,400			Incorporated	Services	Administrative	Fundraising		Services	Total Expenses
13.32 12.322 15.831 172.116 2,981 es 91,131 1.825	180,919 14,741 18,740 214,400									
žii v	14,741 18,740	S 14,150	S 7,410		\$ 346,442	5 65,617	S	72.951 S	138,568	\$ 485,010
ill v	18,740	1,199	865		28,860	4,294		5,928	10,222	39,082
55 E	214,400	1,484		+-	36,055	6,604		7,207	13,811	49,866
THE ST		16,833	8,008		411,357	76,515		980,98	162,601	573,958
0	31,924				34,905					34.905
						5,979	6		5,979	5.979
	1,468	91			1,484			1,775	1,775	3,259
	47,866	35			139,032	11,701		426	12,127	151,159
rants and Awards surance ffice Expenses	2,349	188			4,362	818		924	1,742	6,104
surance ffice Expenses			100,000		100,000					100,000
Tice Expenses						3,452	62		3,452	3,452
	370			838	1,208	632	2	55	687	1.895
Postage and Shipping	350				2,139	98		999	652	2,791
Printing and Duplication 376	669	135			1,210	906		181	1,086	2,296
Rent 7,647	9,563	192			17,971	3,370		3,825	7,195	25,166
Supplies 2,969	2,674	134			5,777	2,716		,036	3,752	9,529
Travel and Entertainments 1,887	8,813	310			11,010	410		820	1,230	12,240
Telephone and Internet 3,222	5,546	307			9,075	1,373		888,1	3,261	12,336
Utility 248	311	24			583	110		125	235	818
Total Expense \$ 286,191	S 326,333 S	8 (8,743 \$	\$ 108,008	\$ 838	\$ 740,113	\$ 108,067	v	S 707.70	205 774	130

## METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY CONSOLIDATED STATEMENT OF CASH FLOWS Year Ended December 31, 2011

## Cash Flows From Operating Activities:

Change in Net Assets	\$ 84,419
Adjustments to Reconcile Change in Net Assets to Net Cash Provided by Operating Activities:	
Depreciation	6,104
Loss on Disposal of Fixed Assets	497
Changes in Operating Assets and Liabilities:	
Increase in Accounts Receivable	(5,968)
Decrease in Grants Receivable	20,000
Increase in Prepaid Expenses	(6,865)
Decrease in Accounts Payable	(7,227)
Increase in Accrued Vacation	8,331
Net Cash Provided by Operating Activities	99,291
Cash Flows From Investing Activities:	
Purchases of Property and Equipment	(732)
Net Cash Used in Investing Activities	(732)
Net Increase in Cash	98,559
Cash, Beginning of Year	447,305
Cash, End of Year	\$545,864
Supplemental Disclosure of Cash Flow Information:	
Income Taxes Paid	\$800

## METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2011

#### 1. ORGANIZATION

Metafoundation dba Post Carbon Institute (the "Institute") was established in 2003 in the State of Oregon.

The Institute provides individuals, communities, businesses, and governments with the resources needed to understand and respond to the interrelated economic, energy, and environmental crises that define the 21<sup>st</sup> century. We envision a world of resilient communities and re-localized economies that thrive within ecological bounds.

The Institute has established the following programs and initiatives:

**Setting the Agenda:** The Institute publishes books, reports, articles, commentaries, and blog posts that build awareness, challenge misconceptions, promote promising models, and inspire action. Together, these publications help set a new and inspiring agenda by providing both an indepth understanding of the key crises, and an integrated roadmap for the transition at hand.

Changing the Conversation: Through various communication vehicles - public presentations, web sites and social media, creative videos, direct engagement with other NGOs, and general outreach - the Institute helps shift the public dialogue toward a common sense understanding of our world situation, and a meaningful exchange of ideas for how best to respond. Our Fellows, staff, and board include renowned educators and public speakers.

The Resilience Network: The Institute's Resilience Network engages the nation's most influential, knowledgeable people and organizations in developing a systems-oriented understanding of our rapidly unfolding crises.

**Supporting Transition:** The Institute provides financial and technical assistance to Transition US, the national support hub for Transition Town efforts. This unique collaboration affords the Institute a direct pipeline to community organizers around the country working to transition their communities away from fossil fuels, and a learning laboratory in which to field-test replicable models.

**Post Carbon Incorporated:** Post Carbon Incorporated was a California corporation and a wholly owned subsidiary of the Institute. Its revenue came from sales of books and royalties. In 2011, Post Carbon Incorporated was phased out.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Principles of Consolidation

The consolidated financial statements include the accounts of the Institute and the Subsidiary. All significant inter-entity balances and transactions have been eliminated in the consolidation.

## METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) Year Ended December 31, 2011

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **Basis of Accounting**

The consolidated financial statements of the Institute have been prepared on the accrual basis of accounting whereby revenues are recognized when earned and expenses as incurred.

#### **Basis of Presentation**

Net assets of the Institute and changes therein are classified and reported as follows:

**Unrestricted net assets** - Net assets that are not subject to donor-imposed stipulations. Also, contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized.

**Temporarily restricted net assets** - Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Institute and/or passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. The Institute had no temporarily restricted net assets at December 31, 2011.

**Permanently restricted net assets** - Net assets subject to donor-imposed stipulations that they be maintained permanently by the Institute. Generally, the donors of these assets permit the Institute to use all or part of the income earned on any related investments for general or specific purposes. The Institute had no permanently restricted net assets at December 31, 2011.

#### Revenue Recognition

The Institute recognizes services and other fee revenue in the period when the service has been provided.

#### **Grants and Contributions**

Grants and contributions, including unconditional promises to give, are recorded as made. All grants and contributions are available for unrestricted use unless specifically restricted by the donor. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Conditional promises to give are not included as support until the conditions are substantially met.

## METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) Year Ended December 31, 2011

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Fair Value Measurements

The Institute reports its fair value measurements using a three level hierarchy that prioritizes the inputs used to measure fair value. This hierarchy, established by generally accepted accounting standards, requires that entities maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs used to measure fair value are as follows:

Level 1 - Quoted prices for identical assets or liabilities in active markets to which the organization has access at the measurement date.

Level 2 - Inputs other than quoted prices included in level 1 that are observable for assets or liabilities, either directly or indirectly. Level 2 inputs include quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full terms of the assets or liabilities.

Level 3 - Unobservable inputs for assets or liabilities. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

#### **Donated Assets**

Donated marketable securities and other noncash donations are recorded as contributions at their estimated fair value at the date of donation. Donated property and equipment are reported as increases in unrestricted net assets unless the donor has restricted the use of donated assets to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted contributions. Absent donor stipulations regarding how long those donated assets must be maintained, the Institute reports expiration of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor.

#### **Donated Services**

Donated services are recognized as contributions, if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would typically need to be purchased if not provided by donation.

There are volunteers who contribute their time to the Institute. No amounts have been recognized in the accompanying consolidated financial statements because the criteria for recognition of such volunteer effort have not been satisfied.

# METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) Year Ended December 31, 2011

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **Functional Allocation of Expenses**

The costs of providing various programs and other activities have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefitted.

#### Income Tax Status

The Institute is exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code and is exempt from Oregon state income taxes under Section 317.080 of Oregon Revised Statutes and California franchise taxes under Section 23701d of the Revenue and Taxation Code. It is the opinion of management that all income earned has been related to the Institute's tax-exempt status and there has been no unrelated business income.

The accounting standard requires that a tax position be recognized or derecognized based on a "more-likely-than-not" threshold. Based on the management's analysis of the Institute's tax positions, the accounting for any uncertainty in the Institute's tax positions is not expected to have a material impact on the financial statements.

### Property and Equipment

Expenditures for property and equipment greater than or equal to \$500 are capitalized at cost and depreciated over their estimated useful lives using the straight-line method. The fair value of donated capital items is similarly capitalized.

#### Credit Risk

Financial instruments that potentially subject the Institute to concentrations of credit risk are primarily cash, investments and accounts receivable. The Institute places its cash in financial institutes that are insured in limited amounts by the U.S. government.

### Subsequent Events

The Institute has evaluated subsequent events through March 19, 2012, which is the date the financial statements were available to be issued.

# METAFOUNDATION dba POST CARBON INSTITUTE AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) Year Ended December 31, 2011

## 3. OPERATING LEASES

In 2011 the Institute rented two spaces, one in Santa Rosa, California, and one in Portland, Oregon (through September 2011), with monthly payments of \$1,944 and \$235, respectively. The future minimum rental payment required under the long-term non-cancelable lease in Santa Rosa, California, at December 31, 2011 is as follows:

2012 \$ 23,328 2013 <u>23,328</u> Total \$ 46,656

Rent expenses for the year ended December 31, 2011 were \$25,166.

## 4. NET ASSETS RELEASED FROM RESTRICTIONS

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors during the year ended December 31, 2011 as follows:

Research and Publications

\$ \_10,000